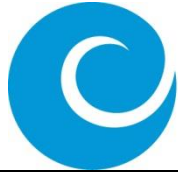


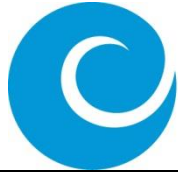


Present: Jacques Pelletier (Board Chair), Jan Hopkins, Bob Long, Phil Fortier, Liz Snider, Graeme Bonham-Carter, Ian Donald (by phone), Terry Lee, Janet Cosier, Michèle Le Blanc, Deb McGuire, Peter McKenna (Executive Director), Judy Harting (recorder) Regrets: Don Dutton		
1.	Welcome, regrets & absences	Board Chair, Jacques Pelletier welcomed everyone and called the meeting to order at 5:20 p.m.
2.	Approval of Agenda	Under New Business, add “l” Merrickville-Wolford Strategic Plan, and “m” to confirm the e-mail approval of motion for chair to sign compliance report. Defer Board Evaluation report until October MOTION: That the amended agenda be approved as presented Moved by Bob Long, seconded by Terry Lee, Carried
3.	Declaration of Conflict of Interest	None declared
4.	Approval of Board minutes	MOTION: That the July 26, 2016 board meeting minutes be approved, done via e-mail Moved by Jan Hopkins, seconded by Janet Cosier Carried
5.	Remarks from Board Chair	Meeting evaluators’ sign-up sheet for board meetings was circulated; Terry Lee will do the evaluation for this evening. Board Chair noted that board meetings are open to the public and directors are encouraged to bring anyone they would like to invite; just let the Secretary know so they can be welcomed properly.
6.	Consent Agenda	MOTION: That the consent reports be accepted as presented Moved by Michèle Le Blanc, seconded by Graeme Bonham-Carter, Carried
	a. Executive Committee	Janet noted that she was very interested in the minutes regarding the sub-LHIN region host organization and would like to discuss this further, possibly under Generative Discussion.
	b. Community Engagement	
	c. Finance Committee	
	d. Executive Director report	A verbal update on the proposed Capital Project was given to the Board. The SFCHC lease is up in 2018. A Step 1 Capital Project submission has been sent to the LHIN proposing the creation of a health hub with partner organizations, all of whose boards are in agreement. However, Lanark County Mental Health (LCMH) had submitted a funding request to the Ministry in 2012 for a new facility, and approval was given for a \$2 million expenditure for re-fitting a space. The SE LHIN met 10 days ago with LCMH & Addictions Lanark Leeds and Grenville (ALLG), the hospital CEO & Peter McKenna. The SE LHIN is considering a \$2 million renovation (funding approved recently under old Capital Project process) and moving LCMH & ALLG into a space behind the SFCHC current location. The alternative of a small renovation to the current site for LCMH while continuing with RCHS capital project integration plan for the larger group of organizations was suggested. This is awaiting response from Paul Huras and his team, whose response the ED recommends we wait for before taking any advocacy action by all the Capital Project partner boards to LHIN.
	e. Board Chair report - verbal	Merrickville Bridge to Canada held a fundraising golf tournament. The group is now ready to receive a family. Fall will be quite a busy time for everyone with the Minister’s new plan. The Health Ombudsmen has been invited to attend a board to board meeting; no response has yet been received. The Board Chair has sent a letter to SE LHIN board thanking them for dental services funding and included a letter from a client.
7.	Collaborative Governance	An ad hoc collaborative governance committee has been created, and Janet Crosier will be working with Graeme Bonham-Carter, Richard Schooley and Sheri Hudson. There was a board to board meeting in June. A



**Board of Directors Meeting Minutes
Tuesday, September 27, 2016 – 5:00 p.m.
MDCHC Community Room**

		meeting will be held on November 4 at the Free Methodist Church on Hwy 29 to discuss what should be done at a board level about the new sub LHIN regions. Christine Peringer will facilitate. Co-hosts Sherri, Graeme Bonham-Carter & Richard Schooley will send out the agenda shortly. This will differ from previous Board to Board meetings as it covers a larger group of organizations over a larger geographic area. The purpose of the meeting is to identify priority areas where boards can work together to achieve projected goals. All board members are invited to attend. Graeme Bonham-Carter has a direct link to the Collaborative Governance Group at the LHIN who are now looking at the needs of the total population and collectively address the community needs that rise to the top for the whole group. Maureen McIntyre is preparing a report which summarizes the first two years of Rideau Tay Health Link.
8.	New Business	
a.	AGM June 28, 2016	MOTION: That the AGM minutes be put forward for membership approval. Moved by Bob Long, seconded by Deb McGuire, Carried
b.	Refresh Workplan 2016-17*	The Executive will review the workplan and include the staff presentations proposed by management before presenting to the board. Other suggested groups who could be invited to speak at a board meeting, for example, the ED of Beth Donovan Hospice.
c.	Appointment of Committees*	Committees have been appointed. Directors can attend all committee meeting if/when they are interested.
d.	Review Board Organization Chart*	The Organization Chart was distributed to board members. New Standing Rule: distribute all committee meeting agendas to the whole board.
e.	Client Feedback	A written report for this quarter will be forwarded to the board. Peter McKenna advised that the annual client survey was sent out at the beginning of September (to clients who have been seen during the past two years & haven't been surveyed in the last 3 years). A random sample of 600 clients from all locations were anonymously polled with a 30% response rate in the first 10 days. The final report will be distributed to the board once the results have been analyzed. The survey includes the 3 standard Quality Improvement Plan questions.
f.	Strategic Plan Discussion	A report was distributed. Bob Long advised that prior to the October 25 Board meeting there will be a board Strategic Planning Committee focus group (which will replace the Generative Discussion portion of the Board meeting). Bob Long presented the following recommendations for approval: RECOMMENDATIONS: 5 year strategic plan with a review after three years, and current Mission statement be amended with the addition of "and wellbeing" at the end of the statement. MOTION: That the report and recommendations be accepted as amended Moved by Phil Fortier, seconded by Jan Hopkins, Carried The policy <i>GOV 140 Planning Cycle</i> revisions were reviewed. A change to the title of the policy was proposed; the policy will be called Planning Framework. MOTION: to accept the revised GOV 140 as revised Moved by Ian Donald, seconded by Bob Long, Carried
g.	Board Evaluation Report	Deferred to October meeting
h.	Consent Agenda Evaluation*	The Board agreed that the Consent Agenda works well if questions can be asked.
i.	Generative Discussion topics for	Suggestions included: Aging population & palliative care; assisted dying; harm reduction and safe injection



		future discussion	sites; food security; kids going to school hungry; items arising from the November 4 meeting; keeping seniors in home longer including through technology; health in the workplace (and other workplaces); pros & cons of an integrated location. The topic should be identified in advance so directors can prepare.
	j.	Board/Staff Breakfast Dec. 15 SF	8-9:30, location to be determined –
	k.	Board Social Gathering hosted by Jacques/Line Pelletier	Will be hosted in May as Board Retreat is in November.
	l.	Merrickville-Wolford Strategic Plan	Council has mandated an ad hoc committee of community stakeholders. Approximately a dozen people are committee members with a total of 15 people working on specific elements. An information flyer to be used in the community was distributed to directors. There will also be a website and Facebook page to get feedback on how people want the community to evolve over the next decade. There is a survey with 66 questions and focus groups in November. There are approximately 3000 people in Merrickville Wolford; the committee is hoping for as many responses as possible so directors are asked to encourage residents to respond. The process is to be completed by January/February 2017.
	m.	E-mail motion delegating Chair to sign Compliance Report	MOTION: That annual compliance report to the SE LHIN Schedule G be signed by the Chair and submitted to the SE LHIN (done via e-mail), Moved by Ian Donald, seconded by Graeme Bonham, Carried
9.	Future Agenda Items		Generative Discussion Evaluation
10.	Generative Discussion		<p>In 5 years from now; where is RCHS at?</p> <ul style="list-style-type: none"> • In a new building in SF • Have a new Executive Director • RCHS will still exist • RCHS will have totally different board members • Could be funded supplementary sources, e.g. as per Social/ Community/Ministry with Nurse Practitioner • Sub-LHINs • Doing more on the preventative side – more active & engaged, • Cannabis legalization – safe injection sites • Prescription drug problems • Organization continuing to respond to community needs – health promotion • Building on the strengths we have now – partnerships • Antibiotic resistance issues • Leverage Peter’s senior experience to position ourselves so we lead – not get led • More collaborative governance – how that will affect us • Still connected to local communities • Not amalgamated with a board that has conflicting values & areas • Funding model will change – may need to market – coming to community level • Accessibility - 24/7 service • Primary Care and Home Care/Community Support are part of same stream



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		<ul style="list-style-type: none"> • We still have a food cupboard/emergency fund • After school program still being run through RCHS • Health Hub in SF where there are a larger numbers of socio-medical challenges • Possible Health Hub in RioCan mall with partners
11.	Meeting Evaluation - names to be set	<ol style="list-style-type: none"> 1. Comment on our ability to balance efficiency and effectiveness, such as allowing time for discussion. Lots of time for discussion, as per usual. Good generative discussion. 2. Do we feel we followed our appropriate governance role (versus getting into operations) and attended to our board strategic priorities and work plan? Most of the time Board doesn't stray outside governance - just around the edges – stuck to board business Done by Terry Lee, filed with staff
12.	Meeting Adjournment	<p>MOTION: That the meeting be adjourned at 7:25 p.m. Moved by Terry Lee Carried</p>
13.	Next Board Meetings	<p>Tuesday Oct. 25 4:30pm Dinner; 5 - 6 as a focus group for Strategic Planning Committee Tuesday Nov. 22 5 pm dinner, 5:30 meeting Thursday Dec. 15 – Board/Staff Breakfast</p>

** Calendar items for September

Approved by: _____
Chair

Secretary